

## 2023-2025 Strategic Plan

| VISION                           | We envision a society where <b>all of us</b> can <b>age well</b> with <b>purpose</b>  |              |  |   |                                   |                    |
|----------------------------------|---|--------------|--|---|-----------------------------------|--------------------|
| MISSION                          | We pursue this vision by <b>igniting bold and equitable changes</b> in how older adults age in both <b>home and community</b> |              |  |   |                                   |                    |
| GOALS                            | Strengthen aging & health<br>infrastructure   |              | Enhance financial stability<br>to age in place |   | Ensure equitable<br>aging for all |                    |
| STRATEGIC<br>OBJECTIVES          | Models of Care: Evolve models of care & financing so that health & aging supports reflect needs and preferences               |              |  |   |                                   |                    |
|                                  | Data Equity: Drive representation in data collection & analysis across the health and social care ecosystem                   |              |  |   |                                   |                    |
|                                  | Financial Security: Improve older adult financial stability through income generation and debt & savings management           |              |  |   |                                   |                    |
|                                  | Health Equity: Reduce health inequities & improve lives of all older adults   |              |  |   |                                   |                    |
| PRIORITY<br>POPULATIONS          | Older adults who are:   |              |  | <ul> <li>People of color</li> <li>Low-income (&lt;=400% federal poverty level)</li> <li>Geographically-underserved</li> </ul> |                                   |                    |
|                                  | Policy  |              | Investments                                    |   | Community engagement              |                    |
| TOOLS                            | Federal Policy  | State Policy | Grantmaking                                    | Impact Investing  | s Shared Leadership               | Community<br>Voice |
| Diversity, Equity, and Inclusion |   |              |  |   |                                   |                    |